Common Privacy Framework
CCIM Assessment Projects
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This document has a CCIM Low Sensitivity Classification.

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For further information, please contact CCIM at ccim@ccim.on.ca or 1-866-909-5600.
1.0 Background

1.1 About This Document

This document is intended for use by all HSPs involved in the collection, use and disclosure of PHI. This framework is being developed to address the privacy requirements around the implementation of Community Care Information Management (CCIM) Assessment Projects in Ontario health service providers (HSPs). It focuses on the minimum baseline that needs to be achieved when HSPs share a client’s personal health information to aid the delivery of care or services to that client. HSPs are encouraged to explore ways to continually improve their privacy practices beyond this baseline. The term client will be used throughout this document to refer to clients, consumers, residents and/or patients.

1.2 About CCIM

Community Care Information Management (CCIM) has created this document with the input of its stakeholders. CCIM is enabling the delivery of better health care to recipients at home and in our communities. By supporting the needs of more than 2,700 HSPs in the province of Ontario, CCIM plays a key role in improving the health care system for providers and clients.

The CCIM vision is to enable seamlessly-integrated, community-based client care by assisting service providers to consistently assess client needs and securely share consistent and accurate information electronically. CCIM consists of two streams and a number of projects to support the Community Care sector. The two streams are:

- **Assessment Projects** – which focus on equipping healthcare providers with tools that can facilitate the collection and use of client information. The Assessment Projects are working towards creating an assessment system that is improving the quality of care Ontario clients are receiving. Through the integrated assessment record, HSPs providing care to the same client can access previous assessment information to support collaborative care planning and service delivery.

- **Business Systems** – which focus on implementing Ontario Healthcare Reporting Standards (OHRS) and Management Information Systems (MIS) in the Community Care sector. OHRS/MIS establishes the framework that defines the standards for collecting financial and statistical data, as well as payroll and human resources data that is related to the day-to-day operations of health care service providers.

This document and the current undertaking of a common privacy framework pertain to the Assessment Projects stream.

1.2.1 Assessment Projects

The Assessment Projects include a Common Assessment Project (CAP) in the following community care sectors: Community Support Services (CSS), Community Mental Health (CMH), Long-Term Care Homes (LTCH) and Community Care Access Centres (CCACs). The CCIM Assessment Project stream also includes the Integrated Assessment Record (IAR) project. IAR is an electronic tool that supports a client-centered approach to care by enabling health service providers within the circle of care to access common assessment data in a secure and accurate manner. In relation to privacy, the objectives of the Common Assessment Projects include:

- Supporting the implementation of common assessment tools within each of these sectors, along with related standards and business processes, that enable enhanced client-focused delivery of care
- Providing secure access to information through the automation of assessments and assessment data management to aid benchmarking, policy development and sector planning
• Facilitating the secure sharing of assessments through consistent privacy-protective practices

Success factors for Assessment Projects include:
• Interest and participation from the following groups:
  – HSPs in each sector
  – Provincial associations
  – LHINs
  – MOHLTC
• Representation from across each sector during assessment tool selection process
• Clear articulation of assessment benefits
• Understanding and delivering on the needs of clients and service providers participating in the Assessment Projects, including their privacy needs
• Ability to support implementation in large and small HSPs and not impact quality
• Ability to leverage lessons learned from early adopters of assessments
• Early production of useful reports from assessment data to support all levels of management

Since the Assessment Projects stream involves the Personal Health Information (PHI) of clients, building a capability to protect client privacy has been identified as a critical component of any assessment project.

1.3 CCIM Assessment Project Stakeholders

CCIM Assessment Project stakeholders are HSPs participating in the CCIM Assessment Projects. A description of the CCIM stakeholders within the Community Care sector can be found below:

• **Community Mental Health** – More than 300 CMH HSPs across Ontario have been using different assessment practices with little or no provincial standards to guide them. The Ontario Common Assessment of Need (OCAN) is being implemented in response to the CMH sector identifying the opportunity to enhance the initial assessment process and make it more effective for both consumers and their CMH staff.

• **Community Support Services** – More than 900 CSS HSPs provide flexible and practical support to Ontarians who need help to manage independently in a home setting because of a disability, illness or limitation due to aging. The InterRAI Community Health Assessment (CHA) has been chosen as the core comprehensive assessment instrument for the Community Support Services sector.

• **Long-Term Care Homes** – The more than 600 long-term care homes had been using a variety of methods to capture residents’ abilities, preferences and care needs when they create care plans. All LTC homes are now assessing their residents with the Resident Assessment Instrument Minimum Data Set 2.0 (RAI-MDS 2.0) as the sector’s common assessment of choice. A common resident care approach in assessment is an integral foundation for improving care planning and the quality of life for residents. In addition, the data from the RAI-MDS 2.0 is submitted by LTC homes to the Canadian Institute for Health Information for reporting purposes. This data forms the basis for quality of care reporting for Ontario Health Quality Council, public reporting, compliance transformation projects and LHIN accountability agreements.

• **Community Care Access Centres** – Fourteen CCACs supported the development and implementation of a common approach that automates and streamlines the assessment of Long Stay clients (RAI-Home Care). All CCACs have implemented the Long Stay Assessment Software (LSAS) and are completing 220,000 assessments annually with the tool. The Home Care Common Assessment Project (HC CAP) developed and implemented the Common Intake Assessment Tool (CIAT) to streamline and standardize the intake practices across CCACs. The basis of CIAT is the interRAI Contact Assessment (CA). CIAT was fully adopted by 9 of Ontario’s LHINs. As of September 2010 it is being implemented by all CCACs as part of the Client Health and Related Information System (CHRIS) currently being used by Ontario CCACs.

• **CCIM Assessment Project** stakeholders also include participants in the Integrated Assessment Record (IAR) which is being implemented in Local Health Integration Networks (LHINs) in Ontario. The IAR is a safe, secure and accurate method of viewing client information as part of the client assessment process. IAR
supports a client-centered approach to care by enabling health service providers within the circle of care to access common assessment data in a secure and accurate manner. It facilitates collaborative client/patient care planning in the community and more efficient and effective delivery of care.

The experiences of CCIM Assessment Project stakeholders have prompted this current Common Privacy Framework initiative. Their input in addressing identified challenges has been captured by sector representation in the activities described in the Methodology section of this document.
2.0 Why Have a Common Privacy Framework?

Addressing clients’ privacy concerns with practical, effective and consistent privacy practices, and ensuring privacy practices align with the expectations of the Information Privacy Commissioner of Ontario (IPC), has been identified by health service providers (HSPs) participating in CCIM Assessment Projects, as critical requirements when successfully implementing electronic assessments. Privacy is also vital in ensuring the quality and completeness of the data contained in the various assessments. Research suggests that the more that clients are able to trust an HSP to respect their expressed privacy preferences, the more likely they are to provide complete information about themselves.

In this context, privacy is the ability of the assessment systems and processes to enable the client to control how information about themselves is collected, used and disclosed, and feel that they are able to exercise that control freely.

2.1 Privacy Challenges

Challenges involved in ensuring consistent privacy practices across the community care include:

- Multiple assessment projects can serve the same client base yet implement privacy at different times with similar intent but with different tools
- Duplicate and occasionally diverging privacy and security requirements and frameworks from multiple projects can lead to confusion in how to implement privacy protections
- High staff and volunteer turnover rate at HSPs create challenges regarding maintaining awareness and a strong culture of privacy and privacy practices
- HSPs are not always clear if their privacy processes serve their client needs and are appropriate and in alignment with PHIPA and the expectations of IPC. This lack of clarity sometimes results in unbalanced/less than optimal privacy restrictions that negatively impact clinical outcomes
- Diverse client sensitivity about how their information is being used and the privacy implications around information sharing.
- Lack of consistent technology to support privacy

In light of these challenges, CCIM established the Common Privacy Framework initiative to leverage existing processes and tools to better support meeting both clients’ privacy expectations and the HSPs’ privacy and regulatory requirements.
3.0 What is the Common Privacy Framework?

The Common Privacy Framework (CPF) is a comprehensive initiative in response to HSPs requesting in-depth privacy guidance, especially when sharing assessment personal health information. It also supports the implementation of Assessment Projects throughout the Community Care sector. It will align with and supplement the existing policies and resources, such as the Privacy and Security Toolkits that CCIM developed for the LTCH and CMH sectors.

The Common Privacy Framework initiative began with identifying the current privacy practices and requirements of community care HSPs as well as the privacy requirements identified in assessment projects. This Common Privacy Framework document addresses those requirements at a high level, and then will provide additional guidance and support in the form of supporting toolkits which will contain implementation guidance and detailed samples and templates.

This approach will benefit clients as they will now be able to confidently receive a consistent level of privacy regardless of where/when services are sought. HSPs will also benefit from this framework as it will provide clear privacy guidelines.

3.1 Objectives

The Common Privacy Framework over-arching objectives are to:

- Understand, identify and address privacy challenges and requirements faced by the community care sector
- Facilitate HSP compliance with PHIPA
- Establish a minimum baseline of privacy practices to instil trust that upholds client privacy rights when and where the client seeks care
- Establish a consistent privacy framework across all Assessment Projects that is simple, easy to understand and leverages existing tools and processes
- Assist client HSPs in the successful implementation of Assessment Projects

Ultimately the Common Privacy Framework will balance the needs of HSPs to:

- Meet legislative requirements for privacy
- Respect their clients’ rights and
- Enable cooperative care planning and service coordination to clients.

3.2 Scope

The Common Privacy Framework has been developed with the intent to support the CSS, CMH and LTCH sectors. The scope of the Common Privacy Framework project is limited to the privacy elements that are needed for successful implementation of the Assessment Projects and PHIPA compliance.
3.3 Assumption/Limitations

The Common Privacy Framework is built on lessons learned from pilot implementations of Assessment Projects and information gathered through analysis of the current privacy practices in community care sectors.

The current privacy practices analysis was conducted with only selected volunteer HSPs. Participation for this version of the framework was limited to:
- representations from a variety of CSS HSPs
- representations from CMH HSPs
- representation from LTCH HSPs who are also CSS HSPs who participated in the survey and focus groups with both perspectives in mind

The following sectors will participate in a subsequent development of the Common Privacy Framework:
- Addictions
- LTCH

The project requirements are analysed based on current scope and mandate of the projects, which may change with time.

3.4 Methodology

The methodology for the Common Privacy Framework is detailed below.

3.4.1 Oversight Model

A model to provide oversight for the Common Privacy Framework was established in order to gather feedback from all participating sectors from both a sector-specific and province-wide perspective.

The objectives of the oversight model are:
- To incorporate feedback on the framework and supporting toolkits from all participating sectors, and
- To ensure that the framework and supporting toolkits are implementable across all sectors.

3.4.2 Sector Current Privacy Practices Analysis

An analysis of Current Privacy Practices in community care sectors information gathering activity was conducted using an on online privacy survey with follow up in the form of in-person focus groups.

The objectives of the current privacy practices analysis were to:
- Identify the diverse existing privacy practices within Community Care HSPs
- Understand the challenges that HSPs encounter in implementing privacy protection
- Identify the existing tools, resources and lessons learned within the sectors, and
- Gather privacy requirements for the Common Privacy Framework.

3.4.3 Assessment Project Requirements Gathering

In addition to gathering requirements directly from CCIM stakeholders, a thorough analysis of CCIM Assessment projects to date was conducted through a detailed review of project documentation as well as interviews with key CCIM assessment project leads to identify privacy learnings from each Assessment Project.
The objectives of the project requirements gathering were to identify and leverage:
- Lessons learned from CCIM projects with regards to privacy
- Existing privacy tools and resources provided to CCIM projects
- Privacy implementation challenges from a CCIM, cross-HSP perspective and
- Privacy requirements for the Common Privacy Framework from a project perspective.

### 3.4.4 CPF Development

Once key requirements were identified from the information gathering activities, the Common Privacy Framework was developed and focused to meet those requirements. A broader, high level reference framework was developed (see appendix A) and then critical privacy components were prioritized into the targeted Common Privacy Framework described in this document.

As stated earlier in this document, a key objective of the Common Privacy Framework development is to establish a baseline that is acceptable to all stakeholders by prioritizing and focusing on the requirements needed across projects and sectors rather than trying to address all potential privacy issues.

### 3.4.5 Review Common Privacy Framework

Once the Common Privacy Framework draft was developed, it was reviewed for comment by participating sector HSPs as per the oversight model. Specifically, the Common Privacy Framework was:
- Reviewed in detail by sector-specific working groups, and their feedback documented; then
- Presented, along with the sector-specific feedback, to the sector steering committees for further guidance; then
- Discussed at the Provincial Working Group with representatives from participating sectors as well as LHIN and eHealth representation to ensure that changes made based on feedback was acceptable to all sectors

The objectives of this review were to:
- Get cross-sector consensus on the Common Privacy Framework
- Provide an agreed upon framework, that is PHIPA compliant, for the supporting toolkits that will be developed

### 3.4.6 Develop Toolkits

Once the framework is reviewed and agreed upon, supporting toolkits will be created to:
- Assist the implementation of the framework
- Minimize the effort required by HSPs to implement the framework

The toolkits will include:
- Implementation guides
- Training materials
- Sample policies, procedures, forms, scripts as well as other materials

The toolkits will:
- Leverage existing privacy processes and tools where possible, including building upon and supplementing existing privacy toolkits
- Introduce minimal change to existing processes where possible
• Recognize and appreciate the change management considerations HSPs will undergo as they adopt the Common Privacy Framework
• Provide simple, easy to use, easy to understand templates and materials to make the integration of a common privacy framework as simple and seamless as possible

3.4.7 Review Toolkits

Once toolkits are developed they will also need to be reviewed by participating sector HSPs to ensure that:
• Tools meet the stated requirements and
• Tools are straightforward and can be readily implemented and maintained
4.0 Common Privacy Framework Requirements

The HSP requirements for the Common Privacy Framework described in section 4.1 below were based on the analysis of current privacy practices of Community Care HSPs which were gathered through surveys, focus groups and interviews. The Assessment Project requirements in section 4.2 below were gathered through an in-depth analysis of existing assessment project documentation and interviews with project leads. Existing privacy toolkits and documentation were reviewed to identify other key requirements.

The requirements presented in this report are summarized specifically for the Common Privacy Framework. The requirements specific to the tools that support the framework will be presented in the supporting toolkits documentation.

4.1 HSP Requirements

Here is a high level summary of requirements identified from the HSPs’ perspective.

<table>
<thead>
<tr>
<th>Ref#</th>
<th>Requirement</th>
</tr>
</thead>
<tbody>
<tr>
<td>HSP-01</td>
<td>Should use simple, clear, and straightforward language.</td>
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<tr>
<td>HSP-02</td>
<td>Should be sufficiently high-level and flexible that it can be readily adapted to local processes.</td>
</tr>
<tr>
<td>HSP-03</td>
<td>Must address privacy awareness and training of various audience groups, broad privacy topics and different delivery channels.</td>
</tr>
<tr>
<td>HSP-04</td>
<td>Should address the need for privacy policies and procedures.</td>
</tr>
<tr>
<td>HSP-05</td>
<td>Should include consent management that covers the lifecycle of the consent directive as one of the key components.</td>
</tr>
<tr>
<td>HSP-06</td>
<td>Should accommodate HSPs that use Implied consent and/or Express consent.</td>
</tr>
<tr>
<td>HSP-07</td>
<td>Should address consent collection as well as the recording, management, updating and communication of consent directives.</td>
</tr>
<tr>
<td>HSP-08</td>
<td>Should support both the use of electronic and physical consent capture/management.</td>
</tr>
<tr>
<td>HSP-09</td>
<td>Should support Breach and incident management.</td>
</tr>
<tr>
<td>HSP-10</td>
<td>Should include public communication.</td>
</tr>
<tr>
<td>HSP-11</td>
<td>Should be flexible enough to accommodate existing policies for client privacy rights support.</td>
</tr>
</tbody>
</table>

4.2 Assessment Project Requirements

These high level requirements were gathered from the CCIM Assessment projects’ perspective.

<table>
<thead>
<tr>
<th>Ref#</th>
<th>Requirement</th>
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</thead>
<tbody>
<tr>
<td>Project-01</td>
<td>Should be in clear and ‘easy to understand’ language.</td>
</tr>
<tr>
<td>Project-02</td>
<td>Must be ‘scalable’ and equally applicable to large and small HSPs.</td>
</tr>
<tr>
<td>Project-03</td>
<td>Must be ‘sustainable’ and should include provisions for on-going support.</td>
</tr>
<tr>
<td>Project-04</td>
<td>Should identify the rationale behind particular recommendations and approaches including the limits, intentions and legal underpinnings.</td>
</tr>
<tr>
<td>Project-05</td>
<td>Should support and supplement existing tools, policies and resources.</td>
</tr>
<tr>
<td>Ref#</td>
<td>Requirement</td>
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<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Project-06</td>
<td>Should include governance including the privacy officer role and reporting structure as one of the key components.</td>
</tr>
<tr>
<td>Project-07</td>
<td>Should include consent management that covers the lifecycle of the consent directive as one of the key components.</td>
</tr>
<tr>
<td>Project-08</td>
<td>Should support informed consent.</td>
</tr>
<tr>
<td>Project-09</td>
<td>Should provide support for Breach management.</td>
</tr>
<tr>
<td>Project-10</td>
<td>Should include and provide guidance on log review activities.</td>
</tr>
<tr>
<td>Project-11</td>
<td>Should address the public privacy communication requirements of the projects.</td>
</tr>
<tr>
<td>Project-12</td>
<td>Should address the privacy operations review requirements of the projects.</td>
</tr>
<tr>
<td>Project-13</td>
<td>Should include the process to manage the client’s request to access or make changes to their PHI or file a complaint on the HSP’s privacy practices.</td>
</tr>
</tbody>
</table>
5.0 Common Privacy Framework for Assessment Projects

5.1 Common Privacy Framework Overview

This Common Privacy Framework document provides a guideline for the development of the toolkits that will assist HSPs with the implementation of the Common Privacy Framework.

The Common Privacy Framework presents each component of privacy at a high level and is organized into three layers:

- **Privacy Governance**: Provides privacy strategy and direction, and documents decisions on key privacy issues
- **Privacy Policies and Procedures**: Defines the specifications for privacy operations according to the direction and decisions from the Privacy Governance layer
- **Privacy Operations**: Addresses day-to-day privacy issues with processes established by Privacy Policies and Procedures

Each component is in turn divided into three sections:

- **Requirements (what it is)**: A list of the parameters or key elements that must be agreed upon in order for the component to be consistent across HSPs
- **Design (what it looks like)**: A list of the key processes or activities that make up the component
- **Implementation (how to do it)**: A set of the integration steps required to establish the privacy component in an HSP – the steps are divided into those relating to people, processes, and technology. These high-level
implementation considerations will guide the training, process integration and technology suggestions provided in the supporting toolkits.

5.2 Common Privacy Framework

5.2.1 Privacy Governance

Privacy Governance provides privacy strategy and direction, and makes decisions on key privacy issues. Privacy Governance within an HSP should clearly define the structure and processes to establish privacy strategies and directions as well as making strategic decisions on privacy issues.

The HSP senior executive or the HSP board of directors are ultimately responsible for the privacy governance within their organization. The Privacy Officer should be appointed by executive management, report to the executive, and be responsible for managing all privacy related requirements within the HSP.

<table>
<thead>
<tr>
<th>Framework</th>
<th>Description</th>
</tr>
</thead>
</table>
| Requirements | **Governance Structure**  
The privacy officer should be officially appointed by senior management. The privacy officer should be part of senior management or report to senior management. The privacy officer is authorized to and accountable for addressing all privacy related issues within the HSP.  

**Governance Process**  
Senior management sets privacy strategy and direction with recommendations from the privacy officer. Commitment from senior management is critical to the success of the privacy strategy.  
Example: The goal of the governance process is to make decisions about how privacy should be handled, such as deciding on what kind of consent model is the best one for the HSP and its clients. |
| Design       | The governance process is composed of, but not limited to, the following key activities:  

**Establish privacy governance**  
Privacy governance is established to manage privacy effectively. This includes formalizing the appointment of the privacy officer and assigning the privacy officer as the contact person for privacy issues, as specified by PHIPA s. 15. The privacy officer’s reporting structure needs to be clearly defined; and roles and responsibilities must be clearly specified.  
Example: Inform HSP leadership of any privacy activities, decisions and/or updates by including it as a standard agenda item at regular HSP leadership committee meetings  

**Set privacy strategy**  
Privacy strategy sets direction on overall privacy management and guides the development of the privacy policy and procedures. Privacy strategy should be established based on legislative requirements, business objectives, organizational culture, etc.  
High-level strategy example: Implement all privacy processes outlined in the Common Privacy Framework in order to achieve compliance with PHIPA.  

**Develop privacy policies and procedures**  
Privacy policies and procedures define the specifications for privacy management and operational activities. Privacy policies and procedures should be aligned with the privacy strategy.  

**Oversee privacy management program**  
Privacy governance should oversee/monitor the privacy management program including program management and operational activities and take action if the privacy program deviates from the privacy strategy, making improvements as appropriate. |
**Implementation**

**People**

Senior management should officially appoint the privacy officer and ensure all staff within the HSP is appropriately made aware of this role and function.

Example: The privacy officer’s job description should clearly define the roles and responsibilities of the position. A memo should be sent to HSP staff members announcing the privacy officer, and should include the privacy officer’s roles and responsibilities.

**Process**

Privacy governance should be integrated with, and be part of, the HSP’s overall governance.

**Technology**

Technology is not required for the implementation of privacy governance.

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### 5.2.2 Privacy Policies and Procedures

Privacy policies and procedures define the specifications for privacy operations according to the directions and decisions from the Privacy Governance layer.

<table>
<thead>
<tr>
<th>Framework</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Requirements</strong></td>
<td><strong>Policy</strong></td>
</tr>
<tr>
<td></td>
<td>A privacy policy should be developed to provide clear direction on privacy practices. Privacy procedures are created based on what is established in one or more policies.</td>
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<tr>
<td></td>
<td>Example: A small HSP may need to have one broad privacy policy that identifies the privacy requirements and associated procedures, whereas a larger HSP may need to have separate policies to address privacy issues to deal with the complexity of the HSP’s working environment.</td>
</tr>
<tr>
<td><strong>Procedures</strong></td>
<td>The following minimum baseline privacy procedures should be established:</td>
</tr>
<tr>
<td></td>
<td>• Consent Management (CPF page 17)</td>
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<tr>
<td></td>
<td>• Client Privacy Rights Support (CPF page 19)</td>
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<tr>
<td></td>
<td>• Breach Management (CPF page 21)</td>
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<tr>
<td></td>
<td>• Log Review (CPF page 23)</td>
</tr>
<tr>
<td></td>
<td>• Awareness and Training (CPF page 24)</td>
</tr>
<tr>
<td></td>
<td>• Privacy Communications (CPF page 25)</td>
</tr>
<tr>
<td></td>
<td>• Privacy Operations Review (CPF page 27)</td>
</tr>
<tr>
<td><strong>Approval</strong></td>
<td>All privacy policies and procedures should be approved by senior management.</td>
</tr>
</tbody>
</table>

<p>| <strong>Design</strong> | Policy and Procedure development is composed of, but not limited to, three key activities: |
| | <strong>Develop privacy policy</strong> |
| | Privacy policy should be developed in accordance with privacy strategy, and clearly describe the direction from senior management regarding key privacy requirements. |
| | <strong>Establish privacy procedures</strong> |
| | Privacy procedures provide guidance on both privacy management and operations, and specify the activities and workflow that deal with specific privacy issues. |
| | Example: HSPs should leverage existing procedures where appropriate or develop new ones to address new privacy requirements identified in this framework. |
| | <strong>Review and approve policy and procedures</strong> |
| | The privacy policy and procedures must be reviewed and approved by senior management and updated. Examples of when an update would be required include changes to legislation, operational changes, changes in organizational culture, etc.) |</p>
<table>
<thead>
<tr>
<th>Framework</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td><strong>Implementation</strong></td>
<td><strong>People</strong>&lt;br&gt;Privacy awareness training should be provided to all staff and any third party who may have access to PHI in the HSP. The training should include information on new policy and procedure elements, and provide examples of expected behaviour as well as unacceptable practices.&lt;br&gt;Specific training on the privacy procedures should be provided to any staff involved in these procedures.&lt;br&gt;Example: <em>Staff involved in breach management procedures should be trained on breach management procedures, whereas all staff should be trained in consent and client privacy rights procedures.</em>&lt;br&gt;<strong>Process</strong>&lt;br&gt;The privacy policy and procedure development should be consistent with the HSP’s existing policies and procedures. Any changes to pre-existing policies and procedures must be incorporated.&lt;br&gt;<strong>Technology</strong>&lt;br&gt;Technology is not required to implement the privacy policy and procedures.</td>
</tr>
</tbody>
</table>

### 5.3 Privacy Operations

Privacy Operations are the set of ongoing activities that address all day-to-day privacy issues. For example, privacy operations include consent management to manage the client’s consent for the collection, use and disclosure of personal health information. The privacy officer will be able to successfully provide consistent and continuous support to business operations if privacy operations are well established and managed.

Operations should be defined and documented to standardize the workflow, activities, and roles and responsibilities in accordance with the direction of the privacy policy and procedures.

Privacy Operations include the following components:

- Consent management
- Client privacy rights support
- Breach management
- Log review
- Awareness and training
- Privacy communications
- Privacy operations review

#### 5.3.1 Consent Management

HSPs must implement a consent management process to manage consent and consent directives in compliance with the Personal Health Information Protection Act (2004).

The consent management framework adopted by the HSP should be based on the legislative requirements. It should also take into consideration the HSP’s culture, business practices and processes, technical capabilities, administrative landscape, and the specific needs of its client base. To enable PHI sharing across HSPs, a baseline consent management framework must also be established. The baseline consent management framework helps to establish the trust between participating HSPs that a client’s privacy is being respected and shared appropriately. An optimal consent framework baseline is comprised of the following components:
## Framework

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Description</th>
</tr>
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</table>
| **Consent Type** | Informed Consent (either implied or express)  
Consent can be either implied or express, but in order to be valid the consent must be knowledgeable and for the purposes of this framework, informed. Knowledgeable consent is defined under PHIPA (see appendix A for more details) as requiring the client to know:  
(a) the purposes of the collection, use or disclosure, as the case may be; and  
(b) that the individuals may give or withhold consent.  
In this framework, we defined informed consent as knowledgeable consent as well as:  
- The client should be aware of the information that is collected, used and disclosed  
- Clients should be aware of the positive and negative consequences of giving, withholding or withdrawing consent  
- The HSP must be reasonably certain that the client understands the information provided to them  
- The person is well informed enough to ask any clarifying questions, and has received responses to his or her requests for additional information  
**Example:** The client may be informed verbally, in writing through posters or brochures or through any means deemed necessary for them to understand. Whether the client is asked directly to provide consent or is not explicitly asked for their consent to the collection, use and disclosure of their PHI is up to the HSP's discretion as long as the client is informed. |
| **Scope of Consent Directives** | Each HSP should determine the scope of consent directive that they are able to support. HSPs should communicate this with all clients so that clients can make informed decisions on consent. At a minimum an HSP’s privacy policy and practice should support a Client’s consent directive applied to all of their PHI. HSP’s are encouraged to explore ways of refining the scope of the consent directive.  
**Example:** If an HSP's electronic health record software is not able to hide a specific section of the client's health records, then the HSP must inform the clients that their consent will be applied to the whole health record so their consent will either be “share all” or “share nothing”. |
| **Consent Directive Override** | Express consent is required to override the consent directive.  
**Example:** If the client has withdrawn their consent and the client has been referred for treatment to another HSP, the HSP must expressly ask the client to see their PHI since the client previously withdrew their consent. Their PHI cannot be assumed to be shared, even though a referral would normally include PHI. |
| **Disclosure without Consent** | As per PHIPA Section 40(1), “Health information custodians may disclose a patient’s PHI without consent where the custodian believes on reasonable grounds that the disclosure is necessary for the purpose of eliminating or reducing a significant risk of serious bodily harm to a person or group of persons”, clients should be informed that disclosures may occur in situations where the HSP staff believe that it is necessary to avoid serious bodily harm. |

### Design

The consent management process is comprised of, but not limited to, three key activities:

#### Inform the Client
Regardless of whether the HSP uses implied or express consent, the client must be informed of the purpose for the collection/use/disclosure of their PHI, as well as their privacy rights. The HSP can take a different approach to inform the client depending on their business process, the client’s preference, etc.

#### Obtain Consent
Once the client is informed of the purpose of PHI collection/use/disclosure and their privacy rights, the HSP can use their existing consent practices to assume implied consent or obtain express consent.
### Manage Consent

The consent must be properly documented for tracking purposes. Appropriate actions should be taken to ensure that the consent is registered in an electronic system or recorded on physical media along with PHI. Examples of physical media might include hard copy documents, spreadsheets, lists, reports, etc.

*Example: Maintaining a log book, or excel spreadsheet of when consent was obtained or withdrawn will make maintaining traceability of consent directives across programs, paper files and software files easier.*

### Implementation

**People**

- All staff must receive proper training on the consent management process.
- Partner HSPs must be informed of the changes to the consent management process, should they occur or be required.
- The public, including clients must be informed of the HSP’s privacy practices, including the consent process.

**Process**

- The HSP’s consent management process must be integrated with the HSP’s clinical and/or assessment process. When PHI is shared externally with other HSPs, consent management processes must be established between organizations to ensure effective collaboration and cooperation occurs.

*Example: If a HSP’s standard consent process is to inform clients verbally, the discussion should be integrated into the HSP’s intake or assessment process.*

**Technology**

- If HSPs have current technology that registers and enforces the consent directive but use a manual procedure to obtain express consent, a process needs to be in place to ensure that the manual procedure aligns with the technology functions regarding consent.

*Example: When a client withdraws consent and that consent directive is captured manually, there needs to be some way for the electronic system to register that the client does not want their information shared, and for the electronic system to enforce and not show that information to anyone.*

### 5.3.2 Client Privacy Rights Support

HSPs have an obligation to:

- Provide access to a client’s PHI to the client upon the client’s request
- Respond to a client’s request for a correction to their PHI
- Address a client’s challenge or complaint concerning compliance with privacy legislation

The client privacy rights support component of the Common Privacy Framework fulfills these obligations.

Under the Personal Health Information Protection Act, individuals have certain rights to their PHI. Specifically, they have a right to:

1. **Access their record.**

   Sections 52 through 54 states that an individual has a “right of access” to their record of personal health information. These sections also state that the HSP must provide a response within 30 days and if the individual believes that the HSP has refused or is thought to have refused the request, they have the right to file a complaint with the Privacy Commissioner.

2. **Change/correct information within their record.**

   Section 55 states that an individual may request that the custodian correct their record, if the individual believes the record is inaccurate or incomplete. In this case as well, the custodian must
grant or refuse the request within 30 days, and if the individual believes that the HSP has refused or is thought to have refused the request, they have the right to file a complaint with the Privacy Commissioner.

3. File a complaint with the Privacy Commissioner regarding an HSP’s privacy practices.

Section 56 of PHIPA states that an individual has the right to file a complaint with the Privacy Commissioner if they have "reasonable grounds" to believe that someone has contravened or is about to contravene a provision of the Act. Applying this right to these circumstances, an individual has the right to file a complaint if they believe that the Custodian has sub-standard privacy practices or they have failed in some way to protect their privacy.

Client privacy rights support identifies responsibilities and clearly delineates the tasks that should be put in place within any given HSP and the tasks which are introduced when HSPs begin to share PHI with other HSPs.

<table>
<thead>
<tr>
<th>Framework</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Requirements</td>
<td><strong>Access Personal Health Information</strong>&lt;br&gt;A client can request access to their PHI from an HSP. The HSP must provide a response to the client within 30 days of the request or ask for an extension of 30 days (within 30 days from the original request).</td>
</tr>
<tr>
<td></td>
<td><strong>Change Personal Health Information</strong>&lt;br&gt;A client can request change or correction to their PHI from a Health Information Custodian. The HSP must provide a response to the client within 30 days of the request to change PH or ask for an extension of 30 days (within 30 days from the original request).</td>
</tr>
</tbody>
</table>
|                 | **Correction of Personal Health Information**<br>The HSP, if satisfied with the client’s demonstration that the record is incomplete or inaccurate, will take appropriate action to correct it.  
The HSP, if not satisfied with the client’s demonstration that the record is incomplete or inaccurate, must create a "statement of disagreement" (describing the client's request as well as the HSP's opinion) and add it to the client's health record. |
|                 | **File a Privacy Complaint**<br>A client can file a complaint about the privacy practice of a HSP, if the client believes that the HSP has sub-standard privacy practices or they have failed in some way to protect their privacy. |
| Design          | The client privacy rights support process is comprised of, but not limited to, four key activities: |
|                 | **Request/Complaint**<br>Under PHIPA, the client can make a request to an HSP to access or change their PHI. The client also has a right to file a complaint regarding the privacy practice of the HSP. The client must make the request or complaint in writing. |
|                 | **Escalation**<br>If the request to access or change PHI involves other HSPs, the HSP should identify the other HSPs involved. Then the HSP should either provide the list of HSPs to the client so the client can make his/her request, or facilitate the request on behalf of the client. |
|                 | **Handling**<br>If the request to access or change the PHI or the complaint relates solely to information in the custody or control of a single HSP, local privacy process at the HSP will be used to respond to the client. |
|                 | **Reporting**<br>In a shared environment, a participating party such as a Health Information Network Provider (HINP) will coordinate the activities among all involved HSPs when a client’s privacy request/complaint involves multiple HSPs. |
| Implementation  | **People**<br>In both an electronic and manually sharing environment, changes to any participating HSP both at the human resource and business process level must be communicated among members to ensure the
5.3.3 Breach Management

Breach management is the end to end management of a privacy breach or security incident that affects the privacy of personal health information.

An incident is the contravention of a policy, procedure, duty or contract, or a situation that results in the potential exposure of sensitive personal information and/or personal health information to unauthorized parties.

Examples of privacy breach and security incidents that may occur in a shared environment:

- A printed assessment record is left in a public area (e.g. a coffee shop or restaurant)
- Theft, loss, damage, unauthorized destruction or modification of assessment records
- Inappropriate access to assessment records by unauthorized users
- A large number of health records are accessed by a single individual in a short period of time (out of the ordinary)
- A user account and password is compromised which results in unauthorized access to PI/PHI
- Violation of privacy policies or procedures

A privacy breach can be identified and/or reported from inside the HSP or outside the HSP by, for example, the client, the organization in its role of HINP who hosts the sharing system, or any other individual.

The Information & Privacy Commissioner (IPC) of Ontario recommends that HSPs develop a privacy breach protocol to handle any potential privacy breach (for more information, see the IPC breach guidelines brochure at http://www.ipc.on.ca/images/Resources/hprivbreach-e.pdf). The protocol enables the HSP and their partners in the same sharing environment to respond quickly and in a coordinated way during a privacy breach. The protocol also defines the roles and responsibilities of each party in the sharing environment, so that investigation and containment of a breach are more effective and efficient, and remediation will be easier to implement.

<table>
<thead>
<tr>
<th>Framework</th>
<th>Description</th>
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<tbody>
<tr>
<td>Requirements</td>
<td>Breach Detection</td>
</tr>
<tr>
<td></td>
<td>Breaches can be detected and reported by internal staff, Service Providers, clients, partner HSPs, and other third parties.</td>
</tr>
<tr>
<td></td>
<td>Example: A clerk from a retail store calls to ask the HSP to: “Please stop faxing us”, identifying that PHI</td>
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</table>
**Framework**

<table>
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<tr>
<th>Description</th>
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<tr>
<td>has been faxed to an incorrect telephone number instead of the intended HSP. This alert constitutes a breach which should immediately initiate the breach handling protocol.</td>
</tr>
</tbody>
</table>

**Breach Notification**

The following parties should be notified in the event of a breach:

- Client
- Originating HSP who shared the PHI
- Service Providers who provides the electronic system for hosting and/or sharing PHI, where applicable
- Information and Privacy Commissioner of Ontario (IPC) or the HSP’s board as appropriate

**Breach Reporting**

All breaches should be recorded and logged once detected and a report developed to document the resolutions, corrective actions and lessons learned. The report or the summary of the report should be distributed to the affected parties.

*Example: The privacy officer should maintain a file or spreadsheet that indicates when a breach was identified, who was notified, what was done to resolve the breach, and any other changes made to the HSP’s procedures in order to avoid other breaches.*

**Design**

The breach or incident management process is comprised of, but not limited to, four key activities:

**Detection**

Each participating HSP and HINP should have a defined means of incident detection and monitoring process. This mechanism should allow their staff, clients or third parties to report incidents or breaches to the HSP.

**Escalation**

When an incident or a breach is detected or reported to a participating HSP in a sharing environment, the HSP should conduct initial triage to determine the impact to the HSP or the HINP. If the incident or the breach affects more than one HSP in the sharing environment, the incident needs to be escalated to all other affected HSPs. The HINP should also be involved to coordinate investigation and response.

**Breach Handling**

Each participating HSP should have their own internal incident management process to investigate, contain and recover from the breach. When an incident is escalated to the most responsible HSP, that HSP will activate its internal incident management process to handle the incident.

**Breach Notification**

Once the breach is contained, each HSP should notify all affected parties, including the clients as required by PHIPA.

**Reporting**

Once an incident is resolved, resolution details should be kept in a centralized incident registry. This will help the HSP to learn from past experience by gathering information for management reporting.

**Implementation**

**People**

In environments where information is shared - both electronic as well as ‘paper-based’, changes to any participating HSP both at the human resource and business process level must be communicated to their members. This ensures the integrated breach management process is kept up-to-date and can give quick, accurate access to information regarding any potential incident and breach.

Regular gathering among the privacy officers (or roles of similar capacity) should help to cultivate an environment that encourages information sharing and process improvement.

**Process**

The breach management process should focus primarily on collaboration and cooperation with the other affected parties in the same sharing environment, whether PHI is shared physically via fax or hand delivery, or an electronic sharing system.

In an electronic sharing system, the HINP is in the best position to establish the process to coordinate the breach management activities among participating HSPs. Individual HSPs must interface internal breach
For the sharing via fax or hand delivery, the party who receives PHI from or sends PHI to, your HSP should be the central interface in the breach management process.

**Technology**
Any manual procedure, such as completing an incident or breach report, gathering information, communicating with other affected parties by phone, must be able to integrate with technology whenever possible for both electronic and manual sharing environments. The HSPs and HINP need to consider adapting their integrated breach/incident management process with their electronically sharing system environment and any computer network technology.

### 5.3.4 Log Review

The Personal Health Information Protection Act (PHIPA) requires that access to health information be on a need-to-know basis. To meet this requirement, HSPs are required to have controls in place that regulate access and log activity as well as procedures to regularly review the logs and user access activity. Access logs play an important role in this access review process and during breach investigations.

Different HSPs will have logs of varying technology and complexity, and the privacy officer should identify which logs may be useful when identifying a privacy breach, and develop a plan to review those logs. The privacy officer is accountable for ensuring that the log review is performed. If required, the privacy officer may choose to involve IT support or other staff to help perform this review in order to adhere to HSPs internal operation requirements and procedures.

<table>
<thead>
<tr>
<th>Framework</th>
<th>Description</th>
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</table>
| **Requirements** | **Inventory Logs**  
The Privacy Officer should make a list of identifying:  
• What logs are already kept that may indicate access to personal health information  
• What additional procedures are necessary to monitor access to personal health information  
*Example: Even if no software is used, client sign-in sheets when cross-referenced with staff schedules can provide useful information. When software is used to collect, use or disclose PHI, the software should have the ability to log user activity.*  
**Determine Approach**  
The HSP should determine what the best approach to reviewing should be, including which logs should be reviewed as well as what to look for.  
The approach to reviewing logs should be based on the risk level of the HSP’s environment.  
*Example: The following may be considerations for how often to do a log review:*  
• The complexity of the HSP’s environment. i.e.: The more clients, staff or PHI, the more opportunities for breaches.  
• Frequency of breaches. Few breaches can be an indication of lower risk of breaches. However, HSPs should use caution in using low frequency of breaches as the sole basis for determining how often to do log review since lower frequency may also be an indication that breaches are going undetected.  
**Determine Frequency**  
The HSP should determine how often logs should be reviewed.  
*Example: Depending on size and volume of logs as well as available resources, logs should be reviewed on a daily, weekly or monthly basis.* |
Design

Log review planning is comprised of, but not limited to, three key activities:

Define the Log Review Plan
The HSP should create a plan to inventory and determine the approach and frequency for log review including identifying key roles within the HSP that will be responsible for log review.

In order to develop the log review plan, the HSP should analyze the level of risk of breaches, i.e.: what is the sensitivity of the PHI that is being accessed, how many staff and other people have access to it, how aware of privacy those individuals are, etc.

Example: HSPs who have a process for signing confidentiality agreements and providing regular privacy training may have a plan that reviews the log less frequently than an HSP who does not have these processes established.

Institute Log Review Plan
The HSP should roll out their log review plan and institute any new procedure, and identify all necessary touch points and escalation procedures for when routine review of logs identifies an issue or breach.

Determine Log Review Improvement Plan
After log review has been implemented for a few months, the HSP should consider whether the log review plan is meeting objectives and if there is any way to improve the procedure.

Implementation

People
All staff involved in log review must be trained in when and how to review logs, which logs to review, and what to look for.

Process
Log review activities should be closely integrated with the breach management process, thus when an event that has potential of misuse or a breach is detected, the proper breach or incident management process can be triggered and the appropriate personnel can be notified.

Technology
The main consideration of implementing logging is to ensure the log has the capability to capture the widest range of events, and the information it captures provides comprehensive details about the events. This is essential when conducting effective security, compliance and breach investigation.

5.3.5 Awareness and Training

Privacy awareness and training raises the privacy awareness of all staff, volunteers and anyone else who handles or accesses PHI. It provides the knowledge and skills required to manage client privacy.

The purpose of awareness and training is to ensure that:

- All staff understand and practise the appropriate collection, use and disclosure of PHI
- All staff understand and acknowledge individual user roles and responsibilities relating to privacy
- The HSP is in compliance with applicable legislation and standards (e.g. Personal Health Information Protection Act 2004)
- Staff, volunteers, and other applicable parties understand the importance of privacy and how to protect it.

Framework | Description
--- | ---
Requirements | Audience
All internal staff including senior management, clinicians, third party staff, volunteers and anyone else who handles or accesses PHI
Mechanism
In-classroom training, online training, quizzes, posters, brochures, newsletters, emails.
Content
Privacy legislation and principles, organizational privacy policies and procedures, changes to the privacy practices
### Framework

<table>
<thead>
<tr>
<th>Design</th>
<th>Description</th>
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<tbody>
<tr>
<td><strong>Awareness and training</strong> is comprised of, but not limited to, three key activities:</td>
<td></td>
</tr>
<tr>
<td><strong>Develop an awareness and training plan</strong></td>
<td>An awareness and training plan should be developed to promote the awareness of privacy within the HSP. The awareness and training plan should cover various audience groups, delivery mechanisms for different audiences and contents specific to each audience.</td>
</tr>
<tr>
<td><strong>Develop contents</strong></td>
<td>Content should be developed for different audiences. In general, the awareness and training should communicate the privacy principles, privacy legislations, organizational policy and procedures and requirements specific to the HSPs.</td>
</tr>
<tr>
<td><strong>Deliver the awareness and training</strong></td>
<td>Awareness and training should be delivered via appropriate channels that maximize the impact of the message.</td>
</tr>
<tr>
<td><em>Example: Use posters and brochures for all staff and volunteers, and use additional classroom based training for specific staff who interact with clients on a daily basis.</em></td>
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</table>

<table>
<thead>
<tr>
<th>Implementation</th>
<th>People</th>
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<tbody>
<tr>
<td>All staff should, at a minimum, receive privacy awareness training annually. Customized training should be provided to the staff involved in privacy processes.</td>
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</tr>
<tr>
<td><strong>Process</strong></td>
<td>Privacy awareness and training should be consistent with the HSP’s general training strategy and following the existing training management processes, including development, approval, delivery, etc. Privacy awareness and training should be integrated with the HSP’s training management process.</td>
</tr>
<tr>
<td>The privacy officer should work with the HSP’s training department if there is one, to integrate the privacy awareness and training into the HSP’s training management process.</td>
<td></td>
</tr>
<tr>
<td><em>Example: If you have an orientation for all new staff and volunteers, include privacy awareness as part of that orientation. When you refresh the orientation once or twice a year, refresh the privacy training as well.</em></td>
<td></td>
</tr>
<tr>
<td><strong>Technology</strong></td>
<td>Technologies such as public websites, e-learning platforms and email can be utilized to deliver the privacy awareness and training to the right audience. Existing technologies in the HSP should be considered when establishing the awareness and training strategy.</td>
</tr>
</tbody>
</table>

## 5.3.6 Privacy Communications

The success of a privacy program depends on the positive perception and confidence that personal information and personal health information of clients is well protected. Privacy communications plays a major role in establishing the confidence and trust with the HSPs and clients.

Privacy communications is the set of activities involved in managing and orchestrating all internal and external privacy communications with the goal of informing the stakeholders of privacy practices, building a reputation for privacy management, and establishing trust with stakeholders and clients.

The objectives of privacy communications are to:

- Establish broad awareness among stakeholders and clients of the HSP’s privacy practices
- Communicate clear, concise and timely communications using multiple channels
- Maintain a forum for ongoing communication with key HSPs including support for current initiatives
- Work collaboratively with all key stakeholders to communicate and improve the understanding of HSP’s goals, value and benefits from privacy perspective
- Communicate the benefits of sharing information and exchanging data
- Identify and publicize best practices and success stories in the privacy practices
• Ensure timely, consistent, clear and coordinated messages.

<table>
<thead>
<tr>
<th>Framework</th>
<th>Description</th>
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</table>
| Requirements | Audience  
General public, clients, partners, internal staff, families as defined by the client.  
Mechanism  
HSP’s website, poster, brochure, newsletter, emails  
Content  
Organizational privacy practices, informed consent, changes to the privacy practices  
Example: The HSP should publish a description of their privacy practices on their website or on a poster in their facility, as required by PHIPA. |
| Design | Privacy Communications is comprised of, but not limited to, three key activities:  
Establish a communications plan  
A privacy communications plan should be developed to communicate privacy practices with clients and the general public. In the communications plan, targeted audiences must be clearly identified; delivery mechanisms for different audiences group should be determined; contents for different audience have to be specified.  
Develop content  
Content should be developed for different audiences. In general, the content should cover the HSP’s privacy practices, consent management and changes to the privacy management.  
Deliver the message  
Key messages should be delivered via the most appropriate means to maximize impact. For example, a message to the general public should be published on the HSP’s website and messages to clients should be delivered via posters and brochures or in person. |
| Implementation | People  
General privacy messages should be communicated with all internal staff on a regular basis.  
Process  
Privacy communications should be consistent with the HSP’s general communications strategy and follow the existing communication processes, including review, approval, publishing, etc. Privacy communications should be integrated with the HSP’s communications process.  
Privacy officer should work with Communications to integrate the privacy communications into the HSP communication process.  
Technology  
Technologies such as a public website and email can be utilized to deliver privacy communications to a broad audience. Technologies in the HSP should be considered when establishing communication strategy. |

5.3.7 Privacy Operations Review

Privacy Review seeks to provide reasonable assurance that the privacy operations are performed effectively and consistently according to the defined procedure.

Depending on the HSP environment and resource availability, there are many different approaches to perform a privacy operations review, from HSP self-assessment with a simple checklist to sophisticated control testing. Privacy officers can also engage various resources to perform a review, including but not limited to:

• Assigning privacy resources
• Engaging internal review departments
• Contracting to a third party consulting firm
### Framework

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Description</th>
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<tbody>
<tr>
<td>Objective</td>
<td>The objective of the privacy operations review is to ensure the privacy operations are carried out consistently with the defined processes.</td>
</tr>
<tr>
<td>Approach</td>
<td>The privacy operations review should include, but is not limited to, the following activities:</td>
</tr>
<tr>
<td>Frequency</td>
<td>Privacy review should be performed at least on an annual basis or whenever violation of the privacy policy is detected or privacy breach occurs.</td>
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<table>
<thead>
<tr>
<th>Design</th>
<th>The privacy operations review is comprised of, but not limited to, three key activities:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Develop a privacy operations review plan</td>
<td>A privacy operations review plan should be developed to specify the scope, objectives and approach for the review. The privacy operations review plan should be approved by senior management and shared with the affected parties prior to the review.</td>
</tr>
<tr>
<td>Execute the review</td>
<td>The privacy operations review should be performed based on the approved review plan. All findings have to be validated with the affected parties.</td>
</tr>
<tr>
<td>Report the findings</td>
<td>All findings must be clearly documented in a report, including the impact, risk rating and recommendation. The review report should be presented to senior management and affected parties.</td>
</tr>
<tr>
<td>Monitor the corrective actions</td>
<td>All issues identified in the review must be assigned to an owner who is responsible to take corrective actions to resolve the issues. All issues should be closely monitored and tracked until they are closed.</td>
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</table>

<table>
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<tr>
<th>Implementation</th>
<th>People</th>
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<tbody>
<tr>
<td>Affected parties should be informed on the privacy operations review requirements and processes.</td>
<td></td>
</tr>
<tr>
<td>Process</td>
<td>Privacy operations review may be performed by the privacy officer. However, if the HSP has an independent performance review department, it may be more effective for the review department to perform the privacy operations review with the assistance from the privacy officer. The privacy operations review process should be integrated with the HSP’s audit processes.</td>
</tr>
<tr>
<td>Technology</td>
<td>Technology is not required.</td>
</tr>
</tbody>
</table>
Appendix A — Common Privacy Reference Framework

An example of a comprehensive privacy framework based on industry best practices is included below for reference purposes. The Common Privacy Framework described in this document has constrained the reference framework below according to the priorities identified during requirements gathering.
# Appendix B — Glossary of Acronyms and Definitions

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAP</td>
<td>Common Assessment Projects, a term sometimes used by CCIM to refer to the assessment projects ongoing in the CCAC, CSS, CMH&amp;A and LTCH Sectors.</td>
</tr>
<tr>
<td>CCAC</td>
<td>Community Care Access Centres</td>
</tr>
<tr>
<td>CMH / CMH&amp;A</td>
<td>Community Mental Health / Community Mental Health &amp; Addictions</td>
</tr>
<tr>
<td>CPF</td>
<td>Common Privacy Framework, a term that applies both to this document as well as to the overall initiative that includes this document and the supporting toolkits.</td>
</tr>
<tr>
<td>CSS</td>
<td>Community Support Services</td>
</tr>
<tr>
<td>Client</td>
<td>As noted earlier, the word “Client” is used throughout this document to refer to clients, consumers, residents and/or patients</td>
</tr>
</tbody>
</table>
| Consent   | Consent is defined in PHIPA PART III, under sections 18 – 28. Under PHIPA section 18(1)(b) in order for consent to be valid; consent must be knowledgeable. Knowledgeable consent is defined in section 18(5) as: A consent to the collection, use or disclosure of personal health information about an individual is knowledgeable if it is reasonable in the circumstances to believe that the individual knows, (a) the purposes of the collection, use or disclosure, as the case may be; and (b) that the individual may give or withhold consent. 2004, c. 3, Sched. A, s. 18 (5). For the purposes of the Common Privacy Framework, we define informed consent based on the above definition of knowledgeable consent as well as specifying that:  
  - The client should be aware of the information that is collected, used and disclosed  
  - Clients should be aware of the positive and negative consequences of giving, withholding or withdrawing consent  
  - The HSP must be reasonably certain that the client understands the information provided to them  
  - The person is well informed enough to ask any clarifying questions, and has received responses to his or her requests for additional information  
  Consent can be either implied or express, but in order to be valid the consent must be knowledgeable and for the purposes of this framework, informed. Once the client has been informed, here are two explanations of Implied Consent and Express Consent:  
  - Implied Consent – Implied consent refers to situations in which it is reasonable to infer that the client is consenting by the action that they have taken, and it is not necessary to specifically (or expressly) ask for the client’s consent. For example, when a client allows their blood to be drawn at a medical laboratory, it is implied that they consent to the results of their blood work to be disclosed to the ordering clinician. Similarly in community care, when a client fills out an intake form that clearly identifies the purposes of the form and  

what it will be used for and who it will be shared with, then it is reasonable to assume that consent is implied that you will collect this form and use the information in it for the purposes identified without asking specifically “do you consent to this form being used?” Implied consent is only valid if the client is well informed in how their information will be collected, used and disclosed.

- Express Consent – Express consent refers to situations where consent is given explicitly, either orally or in writing. Express consent does not require any inference on the part of the organization seeking consent. For example, Express consent is any situation in which the client is specifically asked “do you consent to the collection, use and disclosure of your information for the purposes of…”. Express consent can be verbal or written; it can be signed or just checked off on a list. The key to express consent is that with express consent the client is specifically asked if they consent.

HSP  Health Service Provider – A person or entity that meets the criteria set out in the Local Health System Integration Act, 2006. CCIM uses health service provider (HSP) in the context of organization. The Act is online at: http://www.e-laws.gov.on.ca/html/statutes/english/elaws_statutes_06l04_e.htm

HINP  A Health Information Network Provider – Under PHIPA, HINP is defined as “a person [or organization] who provides services to two or more health information custodians where the services are provided primarily to custodians to enable the custodians to use electronic means to disclose personal health information to one another, whether or not the person is an agent of any of the custodians.” O. Reg. 329/04, s. 6 (2). A health information custodian

Integrated Assessment Record (IAR)  The IAR is a viewer that enables HSPs to access common assessment data from the community care sector in a secure and accurate manner. It allows information to be viewed electronically using a single source of community-based assessment data, improve information management and enable collaborative care planning.

LHIN  Local Health Integration Network

Log Review  PHIPA requires that access to PHI be on a need to know basis. To meet this requirement, organizations are required to have controls in place that regulate access and log activities, as well as procedures to regularly review the logs and user access activities. Audit Logs play an important role in this access review process and during breach investigations.

PHI  Personal health information – Information, in oral or recorded form, which identifies an individual. Under PHIPA, Personal Health Information is defined as information that
- Relates to the physical or mental health of the individual, including information that consists of the health history of the individual’s family;
- Relates to the provision of health care to the individual, including the identification of a person as a provider of health care to the individual;
- A plan of service within the meaning of the Long-Term Care Act, 1994 for the individual;
- Relates to payments or eligibility for health care, or eligibility for coverage for health care, in respect of the individual;
- Relates to the donation by the individual of any body part or bodily substance or is derived from the testing or examination of any such body part or bodily substance;
- Is the individual’s health number; or
- Identifies an individual's substitute decision-maker.

**PHIPA**

The *Personal Health Information Protection Act, 2004* sets out rules to protect a patient's personal health record across the health system.

**Privacy**

The right of an individual to control the collection, use and disclosure of his/her Personal Information; freedom from intrusion into the private life or affairs of an individual when that intrusion results from undue or illegal gathering and use of data about that individual.

**Privacy breach**

Includes the theft or loss of PHI as well as the access or modification of PHI by unauthorized persons.

**Stakeholders**

CCIM stakeholders include participating health service providers who perform or are involved in assessments, particularly in the sectors Community Support Services, Community Mental Health and Long-Term Care Homes.